



KING COUNTY

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

September 9, 2015

Ordinance 18098

Proposed No. 2014-0162.2

Sponsors von Reichbauer

1 AN ORDINANCE relating to a continuous improvement
2 program and reporting requirements; and amending
3 Ordinance 12075, Section 3, as amended, and
4 K.C.C.2.16.025.

5 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

6 SECTION 1. The office of performance, strategy and budget shall develop and
7 implement a continuous improvement program to systematically improve results and
8 make better use of resources through the use of Lean thinking and tools. Three major
9 strategies of the program will be developing Lean leaders, transforming value streams,
10 and building capacity, including training, for employees to use Lean tools and thinking.
11 Reporting on the program's activities, results and learning shall be made available to the
12 King County Council on an annual basis.

13 SECTION 2. Ordinance 12075, Section 3, as amended, and K.C.C.2.16.025 are
14 each hereby amended to read as follows:

15 A. The county executive shall manage and be fiscally accountable for the office
16 of performance, strategy and budget and the office of labor relations.

17 B. The office of performance, strategy and budget functions and responsibilities
18 shall include, but not be limited to:

- 19 1. Planning, preparing and managing, with emphasis on fiscal management and
20 control aspects, the annual operating and capital project budgets;
- 21 2. Preparing forecasts of and monitor revenues;
- 22 3. Monitoring expenditures and work programs in accordance with Section 475
23 of the King County Charter;
- 24 4. Developing and preparing expenditure plans and ordinances to manage the
25 implementation of the operating and capital project budgets throughout the fiscal period;
- 26 5. Formulating and implementing financial policies regarding revenues and
27 expenditures for the county and other applicable agencies;
- 28 6. Performing program analysis and contract and performance evaluation
29 review;
- 30 7. Developing and transmitting to the council, concurrent with the biennial
31 proposed budget, supporting materials consistent with K.C.C. chapter 4A.100;
- 32 8. Performance management and accountability:
- 33 a. providing leadership and coordination of the performance management and
34 accountability system countywide;
- 35 b. overseeing the development of strategic plans and business plans for each
36 executive branch department and office;
- 37 c. providing technical assistance on the development of strategic plans and
38 business plans for agencies;
- 39 d. developing and using community-level indicators and agency performance
40 measures to monitor and evaluate the effectiveness and efficiency of county agencies;

41 e. overseeing the production of an annual performance report for the executive
42 branch;

43 f. coordinating performance review process of executive branch departments
44 and offices;

45 g. collecting and analyzing land development, population, housing, natural
46 resource enhancement, transportation and economic activity data to aid decision making
47 and to support implementation of county plans and programs, including benchmarks;

48 h. leading public engagement and working in support of county performance
49 management, budget and strategic planning; and

50 i. developing and transmitting to the council an annual report on April 30
51 about the benefits achieved from technology projects. The report shall include
52 information about the benefits obtained from completed projects and a comparison with
53 benefits that were projected during different stages of the project. The report shall also
54 include a description of the expected benefits from those projects not yet completed. The
55 report shall be approved by the council by motion. The report and motion shall be filed
56 in the form of a paper original and an electronic copy with the clerk of the council, who
57 shall retain the original and provide an electronic copy to all councilmembers;

58 9. Strategic planning and interagency coordination:

59 a. coordinating and staffing executive initiatives across departments and
60 agencies;

61 b. facilitating interdepartmental, interagency and interbranch teams on
62 multidisciplinary issues; ~~((and))~~

- 63 c. leading governance transition efforts for the urban area consistent with the
64 Growth Management Act;
- 65 d. providing technical assistance in the update of regional growth management
66 planning efforts including the Countywide Planning Policies and distribution of
67 jurisdictional population and employment growth targets;
- 68 e. providing assistance in the development of agency and system planning
69 efforts such as agency business plans;
- 70 f. negotiating interlocal agreements as designated by the executive; and
71 g. serving as the liaison to the boundary review board for King County; ((and))
- 72 10. Business relations and economic development:
- 73 a. developing proposed policies to address regional, unincorporated urban, and
74 rural economic development;
- 75 b. establishing, fostering and maintaining healthy relations with business and
76 industry;
- 77 c. implementing strategies and developing opportunities that include partnering
78 with, cities, the Port of Seattle and other economic entities on regional and subregional
79 economic development projects;
- 80 d. developing and implementing strategies to promote economic revitalization
81 and equitable development in urban unincorporated areas including the possible assembly
82 of property for the purpose of redevelopment;
- 83 e. refining and implementing strategies in the county's rural economic
84 strategies to preserve and enhance the rural economic base so that the rural area can be a
85 place to both live and work; and

86 f. assisting communities and businesses in creating economic opportunities,
87 promoting a diversified economy and promoting job creation with the emphasis on
88 family-wage jobs; and

89 11. Continuous improvement:

90 a. leading, coordinating and implementing a program of continuous
91 improvement, including the provision of leadership development, transformational
92 improvement and capacity building in Lean thinking; and

93 b. providing annual reports to the council on the implementation of the
94 continuous improvement program, including but not limited to a description of the
95 number of people and agencies that have received training, the processes changed as a
96 result of Lean implementation and the budget and other impacts of these changes.

97 C. The office of labor relations functions and responsibilities shall include, but
98 not be limited to:

99 1. Representing county agencies in the collective bargaining process as required
100 by chapter 41.56 RCW;

101 2. Developing and maintaining databases of information relevant to the
102 collective bargaining process;

103 3. Representing county agencies in labor arbitrations, appeals, and hearings
104 including those in chapter 41.56 RCW and required by K.C.C. Title 3, in collaboration
105 with the human resources management division;

106 4. Administering labor contracts and providing consultation to county agencies
107 regarding the terms and implementation of negotiated labor agreements, in collaboration
108 with the human resources management division;

109 5. Advising the executive and council on overall county labor policies; and
110 6. Providing resources for labor relations training for county agencies, the
111 executive, the council and others, in collaboration with the human resources management
112 division.

113 D.1. The county council hereby delegates to the executive or the executive's
114 designee authority to request a hearing before the Washington state Liquor Control Board
115 and make written recommendations and objections regarding applications relating to:

116 a. liquor licenses under chapter 66.20 RCW; and
117 b. licenses for marijuana producers, processors or retailers under chapter 69.50
118 RCW.

119 2. Before making a recommendation under subsection D.1. of this section, the
120 executive or the executive's designee shall solicit comments from county departments and
121 agencies, including, but not limited to, the department of permitting and environmental
122 review, public health - Seattle & King County, the sheriff's office and the prosecuting
123 attorney's office.

124 3. For each application reviewed under subsection D.1.b. of this section, the
125 executive shall transmit to the county council a copy of the application received with the
126 applicant's name and proposed license application location, a copy of all comments
127 received under subsection D.2. of this section and the executive's recommendation to the
128 Washington state Liquor Control board.

129 E. The executive may assign or delegate budgeting, performance management
130 and accountability, economic development and strategic planning and interagency

131 coordination functions to employees in the office of the executive but shall not assign or
132 delegate those functions to any departments.
133

Ordinance 18098 was introduced on 5/5/2014 and passed by the Metropolitan King County Council on 9/8/2015, by the following vote:

Yes: 8 - Mr. Phillips, Mr. von Reichbauer, Mr. Gossett, Ms. Lambert,
Mr. Dunn, Mr. McDermott, Mr. Dembowski and Mr. Upthegrove
No: 0
Excused: 1 - Ms. Hague

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON



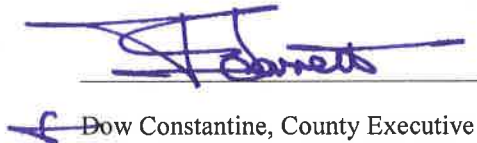
Larry Phillips, Chair

ATTEST:



Anne Noris, Clerk of the Council

APPROVED this 10th day of September 2015.



Dow Constantine, County Executive

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Attachments: None